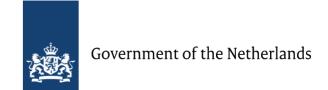
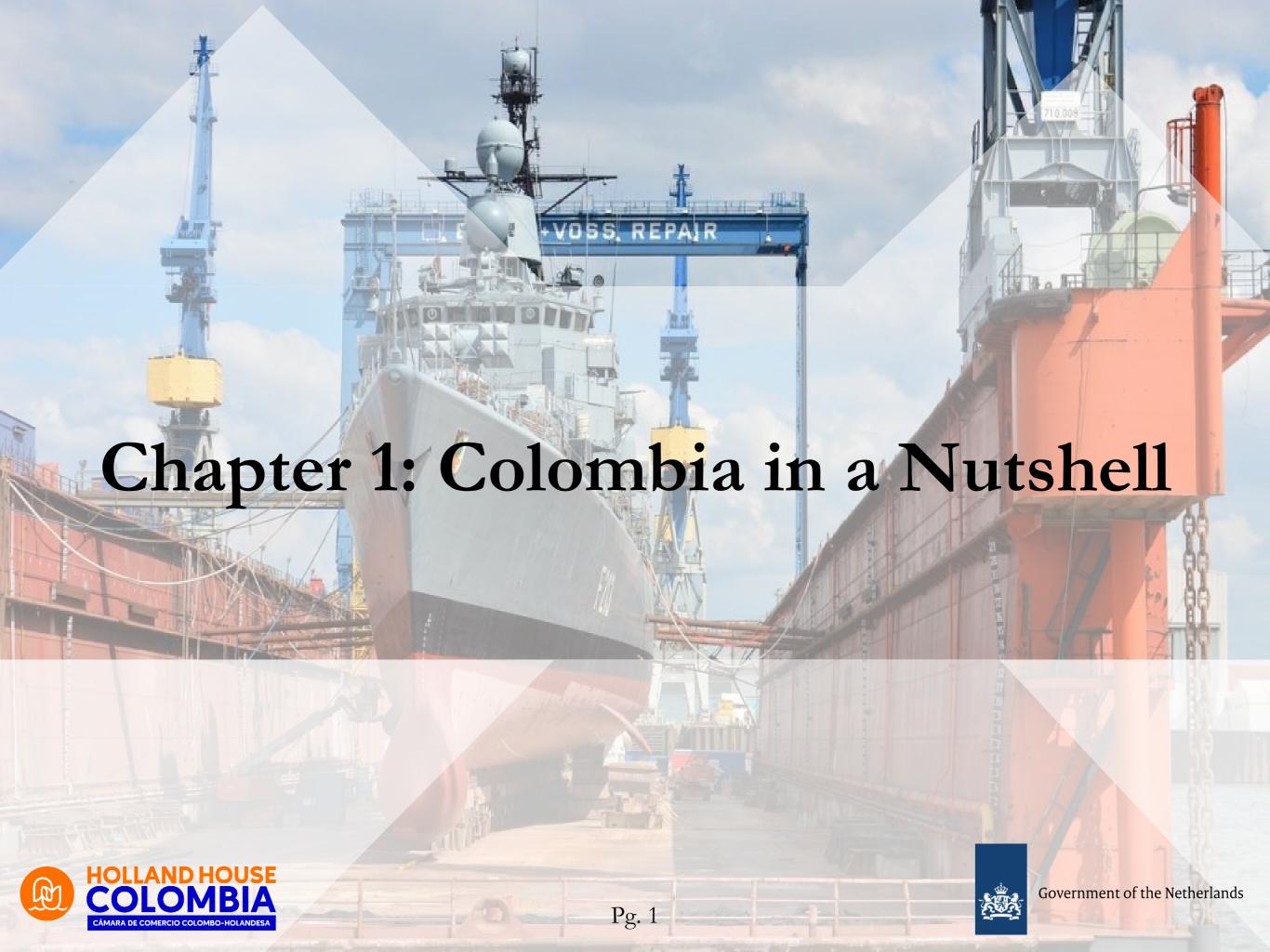




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- Chapter 2: Global Context ... Pg. 4-11
- Chapter 3: Dutch Context ... Pg. 12-15
- Chapter 4: Colombia Sets Sail ... Pg. 16-32
- Chapter 5: SWOT ... Pg. 33-34
- Chapter 6: Opportunities ... Pg. 35-43
- <u>Chapter 7</u>: COVID 19 Impact ... Pg. 44-45
- <u>Chapter 8</u>: Importers & Distributors ... Pg. 46-47
- Chapter 9: Helpful Tips ... Pg. 48-49









Key Facts - Colombia

Pg. 2

• **Total Area:** 1.141.748 km2

• **Population:** 50.000.000 (2019).

• **Labor Force:** 22.200.000 (2019).

• **GDP:** USD \$340,7 billions (2019). *3,3% growth from 2018*.

• **GDP Per Capita:** USD \$6.836 (2019). *3,2% growth from 2018.*

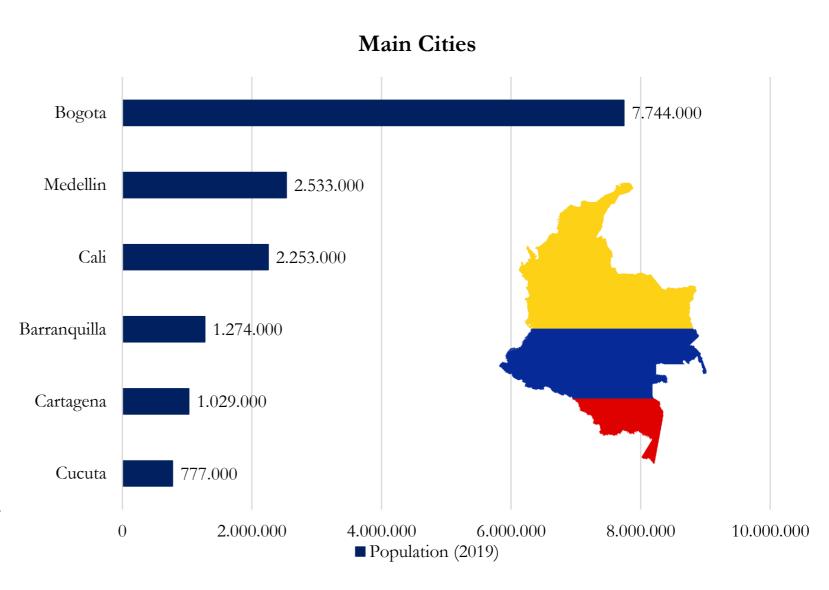
• **Inflation:** 3,8% (2019).

• **Unemployment:** 10,5% (2019).

• Total Exports: USD \$39,5 billions (2019).

• **Total FDI:** USD \$14,58 billions (2019).

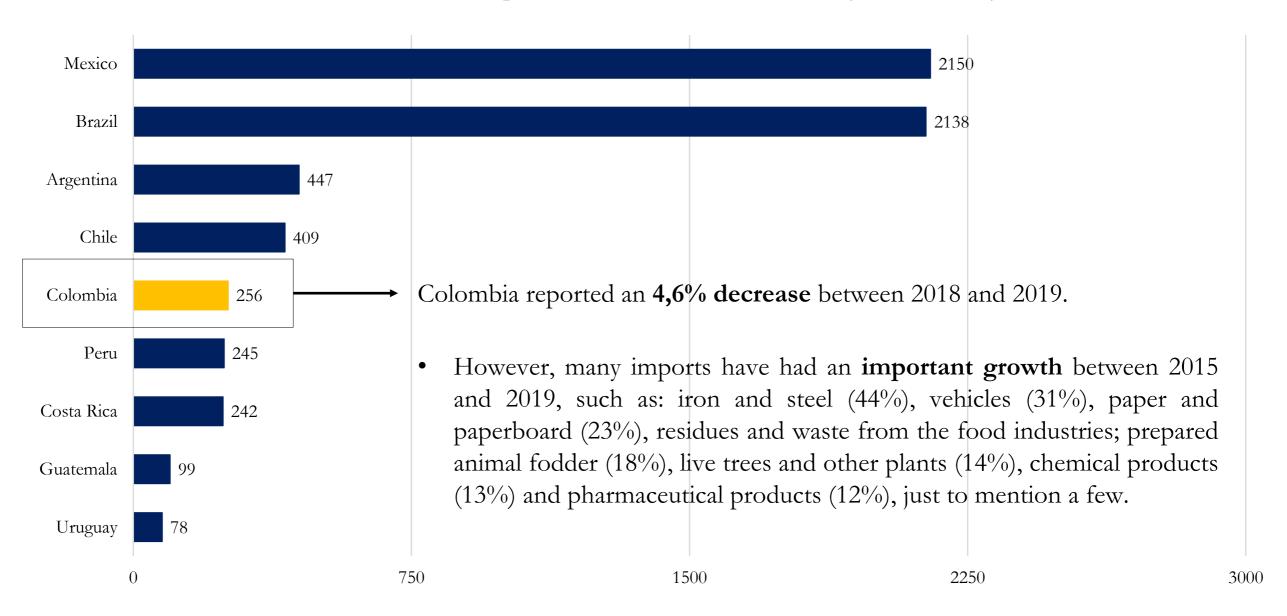
• **Doing Business Ranking:** 67/190 (2020).





Colombian Imports from The Netherlands

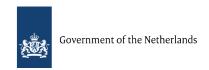
Latin American Imports From the Netherlands 2019 (USD Millions)



Pg. 3 Source: Trade Map

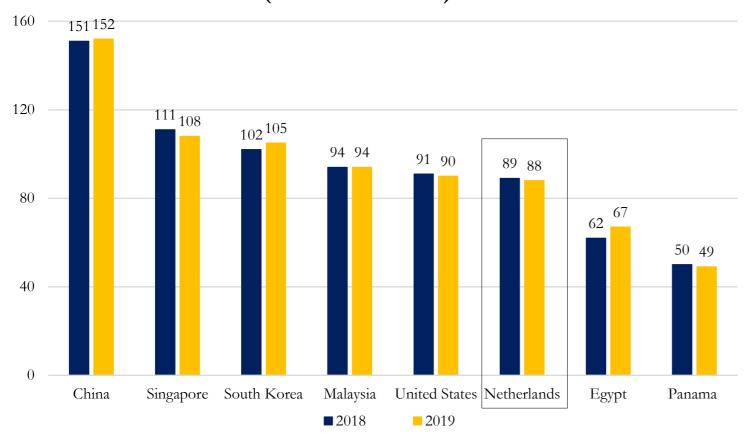






Maritime Industry - Global Trade

Liner Shipping Connectivity Index (China 2006 = 100)



Transport Indicators - Key Figures 2019:

- Although global trade declined in 2019, Container Port Throughput grew by 4.7%
- Bilateral connectivity is highest within continents such as Europe, Asia and North America, rather than between.

World Seaborne Trade - Key Figures 2018:

- **Seaborne Trade Volume:** 11.0 billion tons.
- World Commercial Fleet Capacity (as of 31 December): 2.0 billion dwt.
- Growth in Commercial Fleet Capacity: +2.7%
- Global Container Port Traffic: 793 million TEUs.
- 61% of all goods unloaded in Asian seaports.
- Developing economies' share of seaborne trade imports rose to 64%.

World Merchant Fleet - Key Figures 2019:

- World commercial fleet grew by 52 million dwt.
- 90% of global shipbuilding occurred in China, South Korea and Japan.

Source: UNCTAD

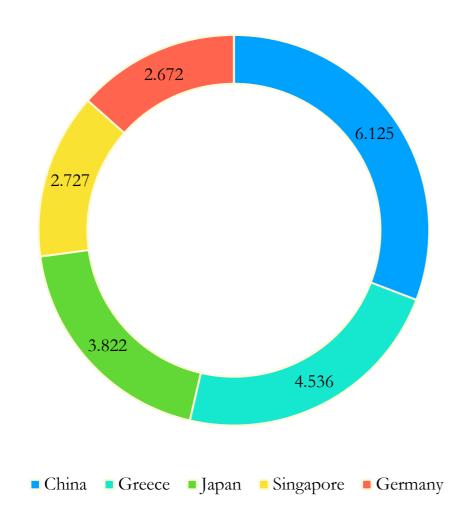




Maritime Industry - Global Fleet

Pg. 6

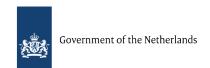
Top 5 - Ownership of World Fleet by Vessels (2019)



Top 5 - Ownership of World Fleet by Deadweight – Thousands (2019)

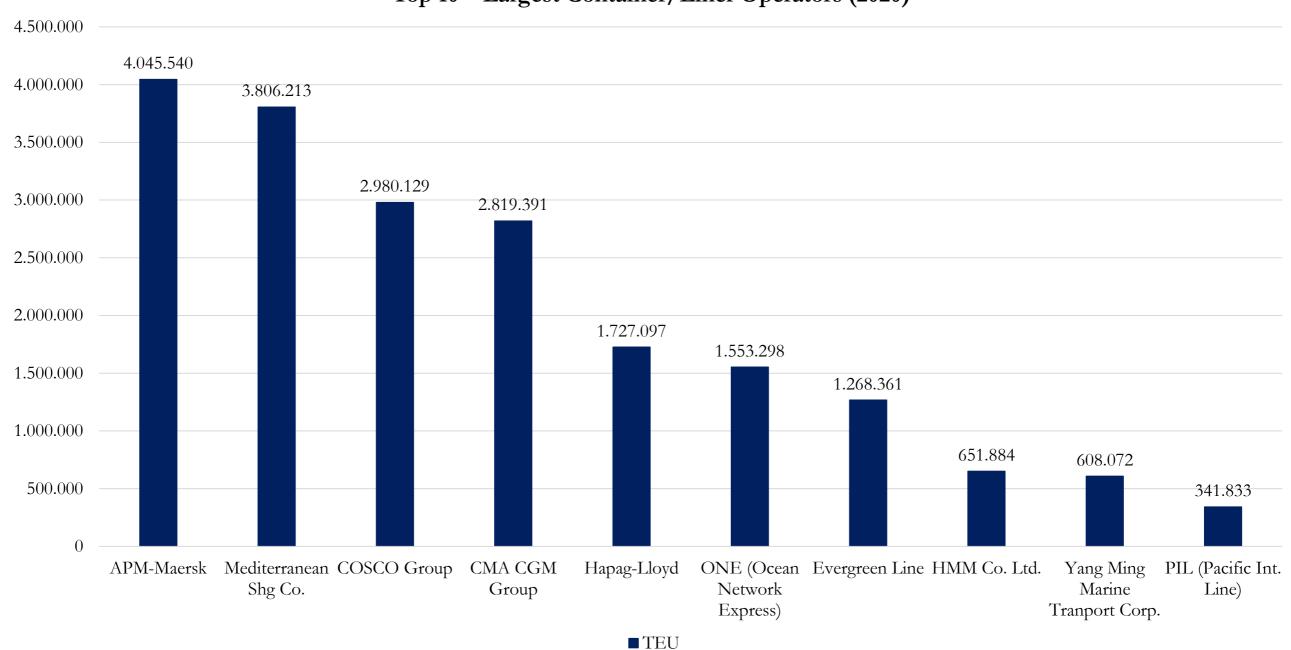






Maritime Industry - Global Fleet

Top 10 – Largest Container/Liner Operators (2020)



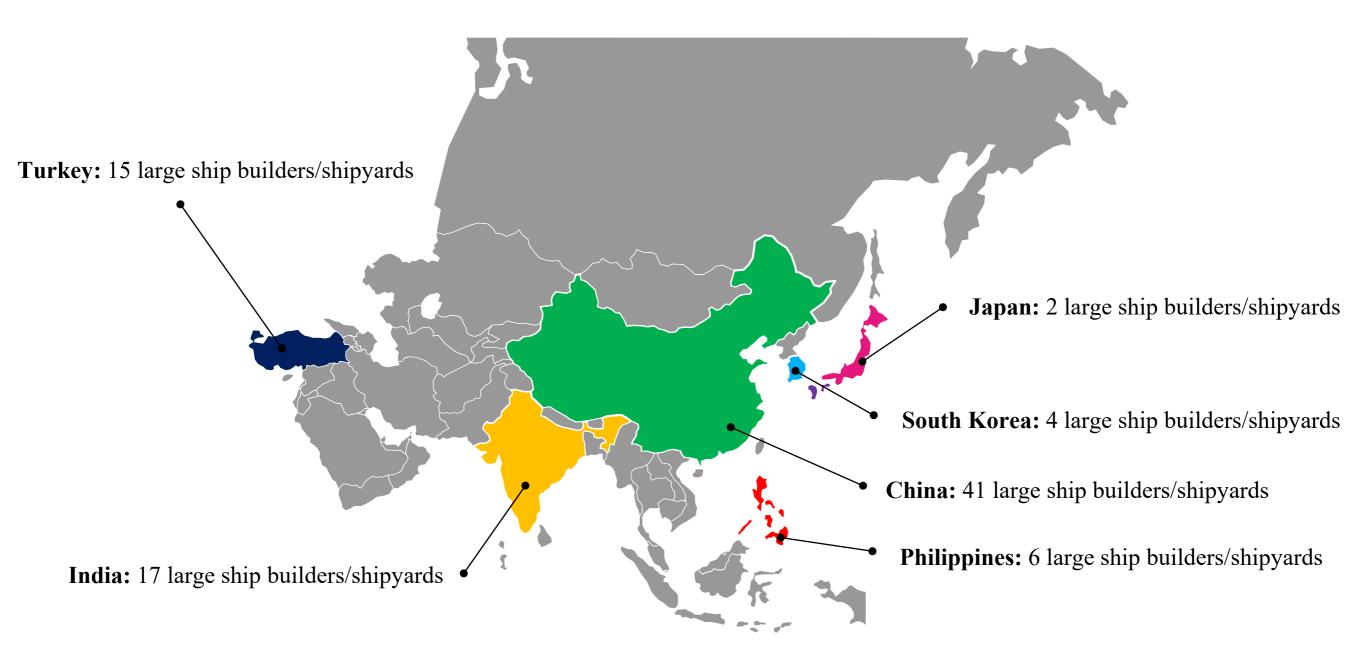
Pg. 7

Source: Alphaliner





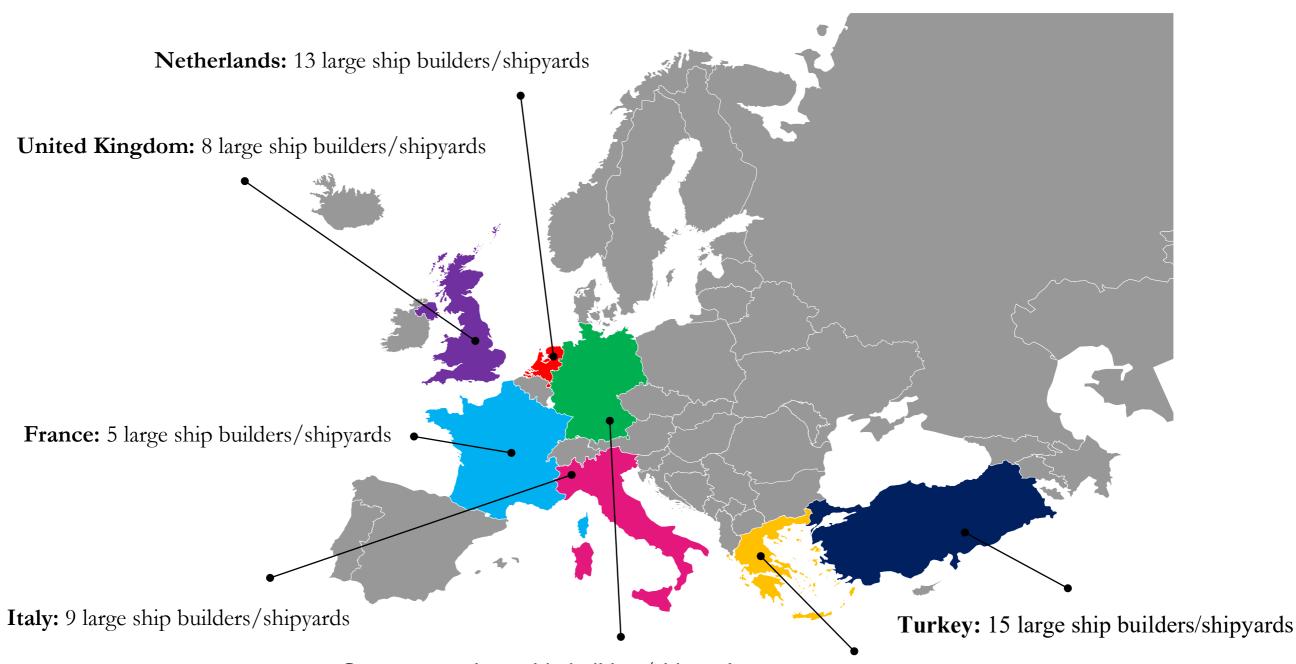
Maritime Industry - Global Shipbuilding (Asia)



Pg. 8



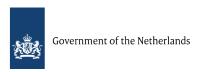
Maritime Industry - Global Shipbuilding (Europe)



Germany: 10 large ship builders/shipyards

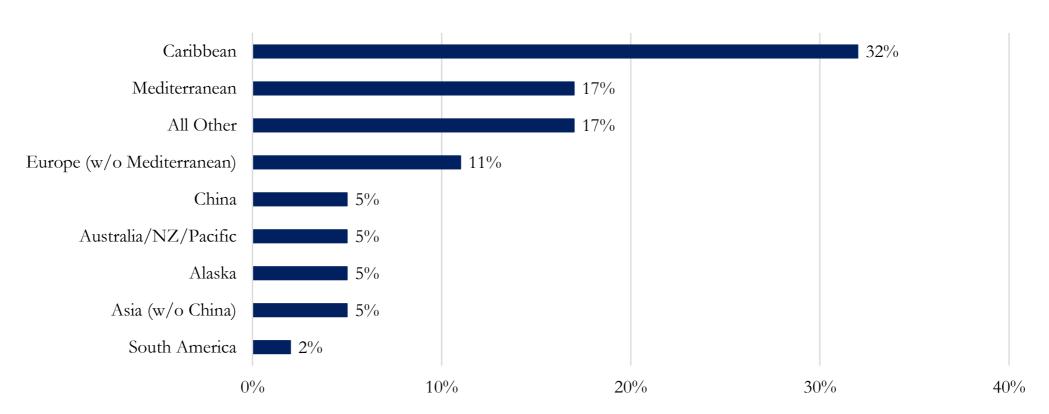
Greece: 12 large ship builders/shipyards





Maritime Industry - Global Cruise Industry

2020 Cruise Line Deployment by Region (% ALBD)



Cruise Industry - Key Figures 2020:

- USD \$22 billion invested in new energy efficiency technologies and cleaner fuels.
- 40% target reduction in rate of carbon emissions by 2030 (compared to 2008).
- 14.1 years average age of fleet vs. 14.6 in 2018.
- Innovation in LNG, exhaust gas cleaning systems, advanced wastewater treatment systems and shore-side power.
- **30 million passengers** cruised during 2019.





Global Regulations - IMO



Carriage of Cargoes and Containers (CCC)

Deals with the carriage of packed dangerous goods, solid bulk cargoes, bulk gas cargoes, and containers.

Ship Design and Construction (SDC)

Considers a wide range of technical and operational matters related to ship design and construction, including subdivision and stability.

Implementation of IMO Instruments (III)

Brings together flag, port and coastal States to consider implementation issues, including the analysis of consolidated audit summary reports from the mandatory IMO Member State Audit Scheme.

Navigation, Communications and Search and Rescue (NCSR)

Deals with all matters related to navigation and communication, including the analysis and approval of ships routing measures and ship reporting systems; carriage requirements and performance standards for navigation and communication equipment; LRIT system and the development of e-navigation. It also deals with search and rescue matters and the Global Maritime Distress and Safety System (GMDSS).

Human Element, Training and Watchkeeping (HTW)

Deals with the human side of shipping, including training and certification; the review, updating and revision of IMO model courses; and guidance addressing issues such as fatigue.

Ship Systems and Equipment (SSE)

Deals with a wide range of technical and operational matters related to systems and equipment on all types of ships, vessels, craft and mobile units covered by IMO instruments.

Pollution Prevention and Response (PPR)

Deals with all matters related to pollution prevention and response which falls within IMO's remit.

Pg. 11 Source: IMO

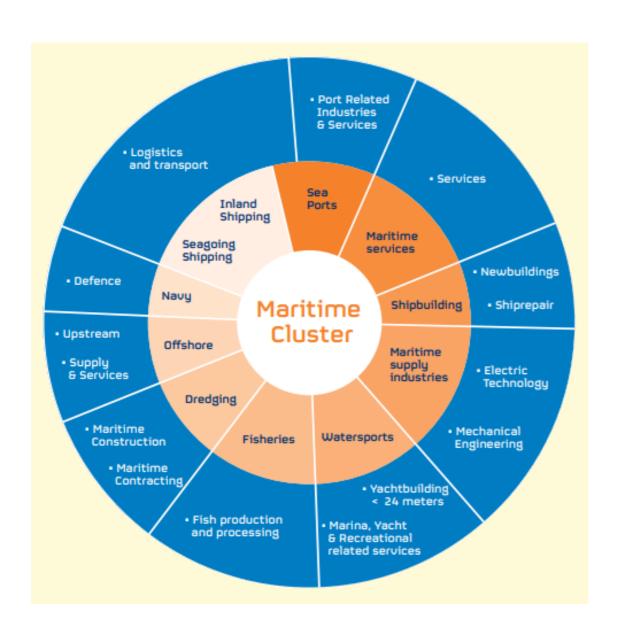




The Dutch Maritime Industry - 2018 Exports

After a lean year in 2016, the Netherland's maritime industry grew in 2018. Exports increased in 2018 by 5,2%. The total Export of the maritime cluster ammounted to nearly EUR 33 billion in 2018, a 4,24% increase compared to 2017 (€31,6 billion).

The ports and offshore subsectors are the largest Export sectors with €9.9 billion and €6,8 billion in 2018, respectively.



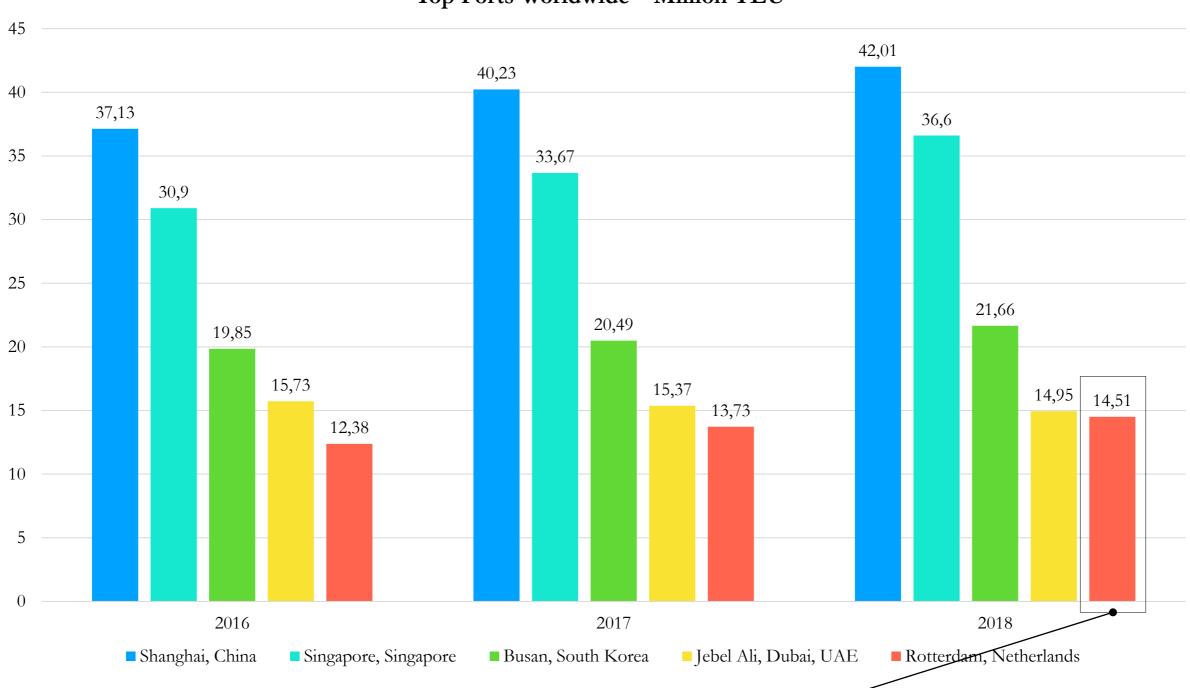
• 2018 Maritime Cluster Highlights:

- 263,328 employees (direct & indirect) in the maritime sector.
- 2,8% of total employment in the Netherlands.
- €23.216 billion in total value added.
- €49.013 billion in production value.
- 3,0% of total GDP of the Netherlands.



The Dutch Maritime Industry – Rotterdam Port

Top Ports Worldwide - Million TEU



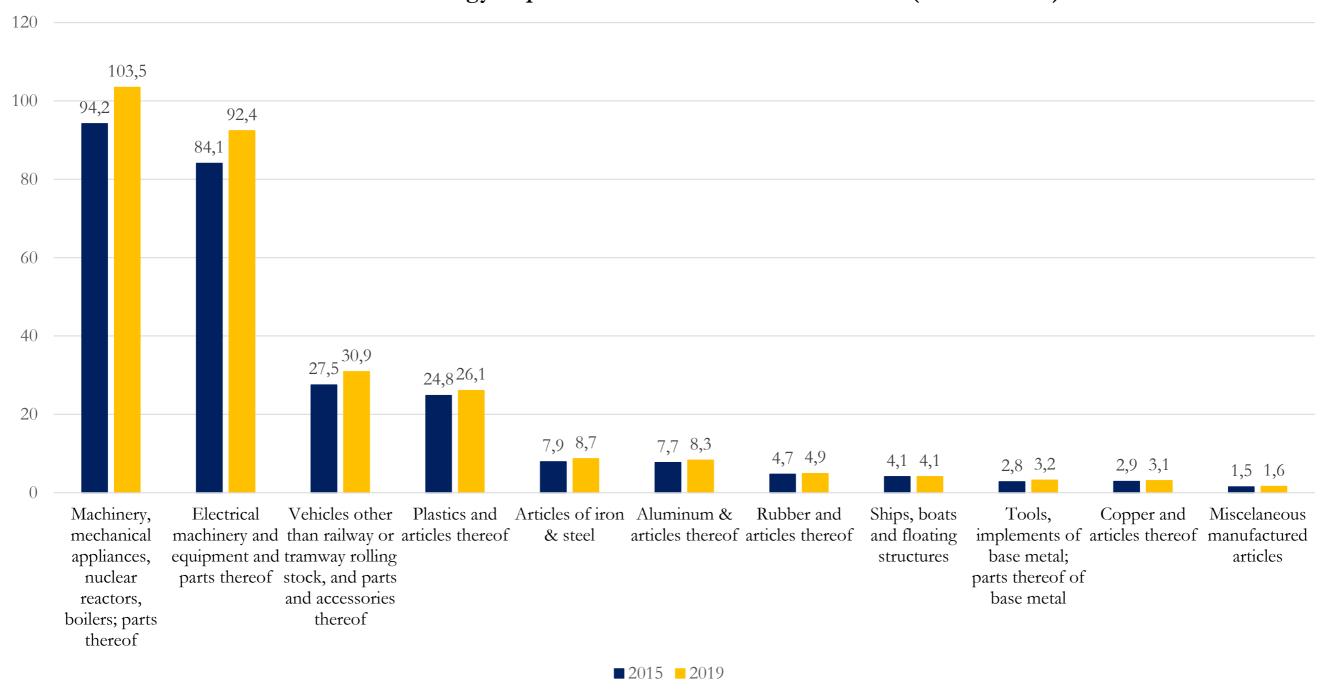
• In terms of TEU, Rotterdam is currently ranked the **best port in Europe**.



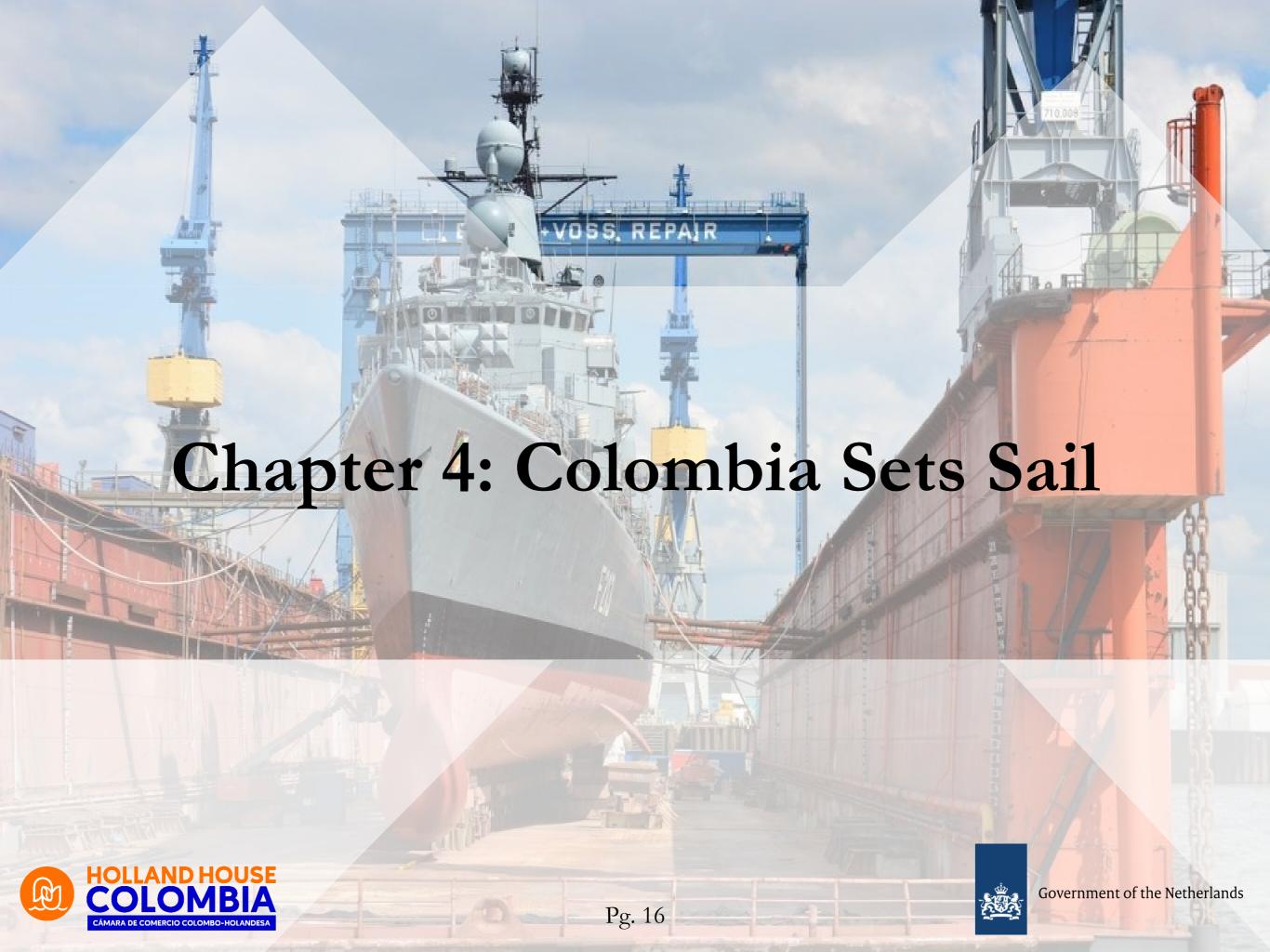


The Dutch Maritime Industry - 2019 Exports

Maritime Technology Exports from the Netherlands 2015-2019 (USD Billions)



Pg. 15 Source: Trade Map







Colombian Maritime Industry

By 2024

- Colombia is projected to become an important ship repair center for the United States and the Caribbean. This due to, but not limited to, Colombia's:
- Access to both the Caribbean and Pacific Oceans.
- Proximity to the Caribbean cruise industry.
- Important port development, which will lead to gradual increase in logistics participation in Latin America.
- Inland transportation project development, specially focused on its main river, the Magdalena.
- Low manufacturing costs when compared to other Latin American and Caribbean countries, as well as the United States.
- Large pool of professionals in maritime-related industries such as metalworking, etc.



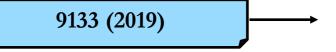
• In the next ten years, the industry **expects to employ 20,000** (between direct and indirect jobs), and reach a turnover of **USD \$1.5 billion by 2027**, with exports of **USD \$500 million**.





Colombian Maritime Industry

Total International Transport Operations



3473 from Cartagena (38,02%), 1296 from Buenaventura (14,19%) and 1202 from Barranquilla (13,16%).

Total National Transport Operations



3141 from Buenaventura (22,21%), 2788 from Bahía Solano (19,71%) and 2088 from Coveñas (14,76%).

Container Ships

Bulk Carrier

General Cargo

Tankers

45,76% (2019)

20,41% (2019)

9,23% (2019)

8,73% (2019)





Colombian Maritime Industry

Where do Inspected Ships Come From? (Flags of Inspected Ships 2019)

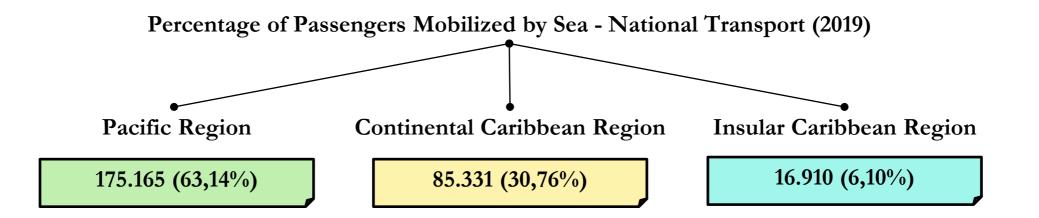


Panama (18,62%), Marshall Islands (14,95%), Liberia (13,29%), Singapore (7,34%), Hong Kong - China (5,86%), Bahamas (5,68%), Malta (5,51%), Cyprus (2,97%), Antigua & Barbuda (2,62%), Denmark (1,92%), Netherlands (1,84%), Portugal (1,57%), Greece (1,49%).

Certified Port Installations

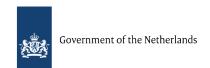


Cartagena (23), Barranquilla (10), Buenaventura (6), Santa Marta (4), Turbo (4), Coveñas (3), Tumaco (2), San Andrés (2), Puerto Bolívar (1), Riohacha (1).

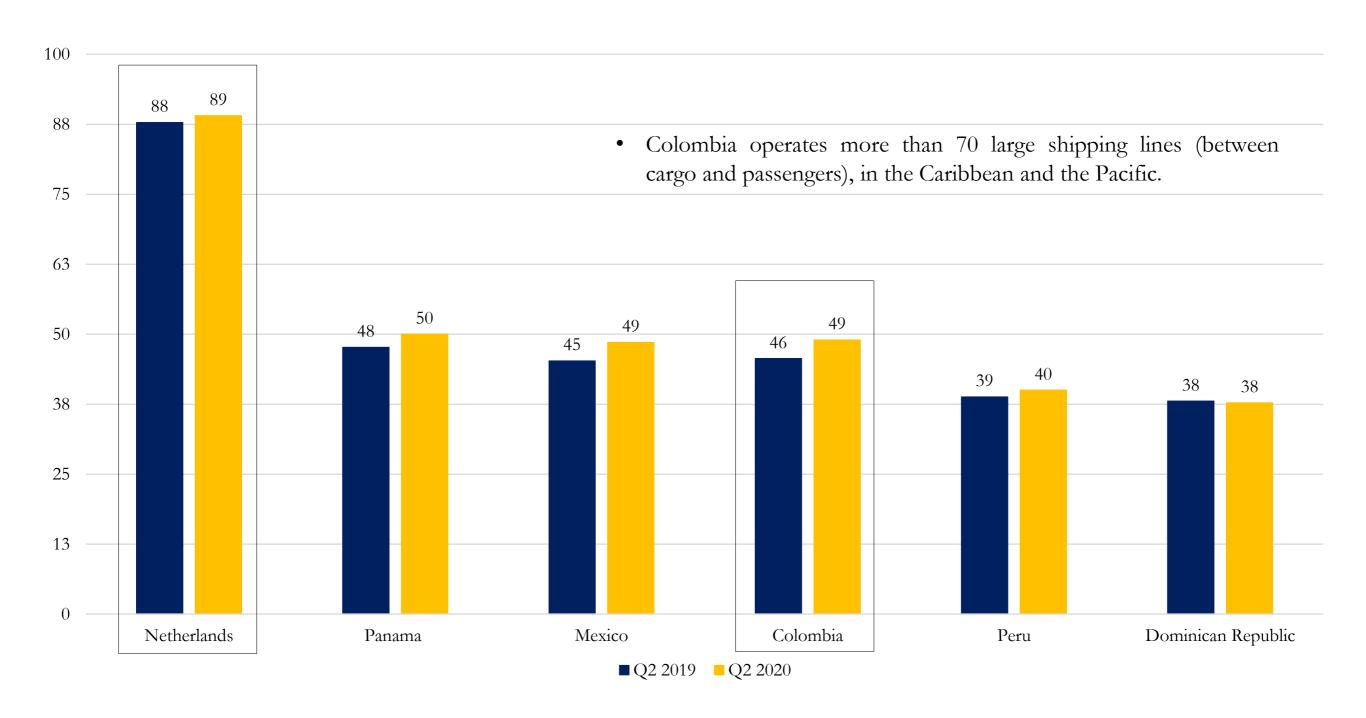


Pg. 19 Source: Dimar





Liner Shipping Connectivity Index (China 2006 = 100)

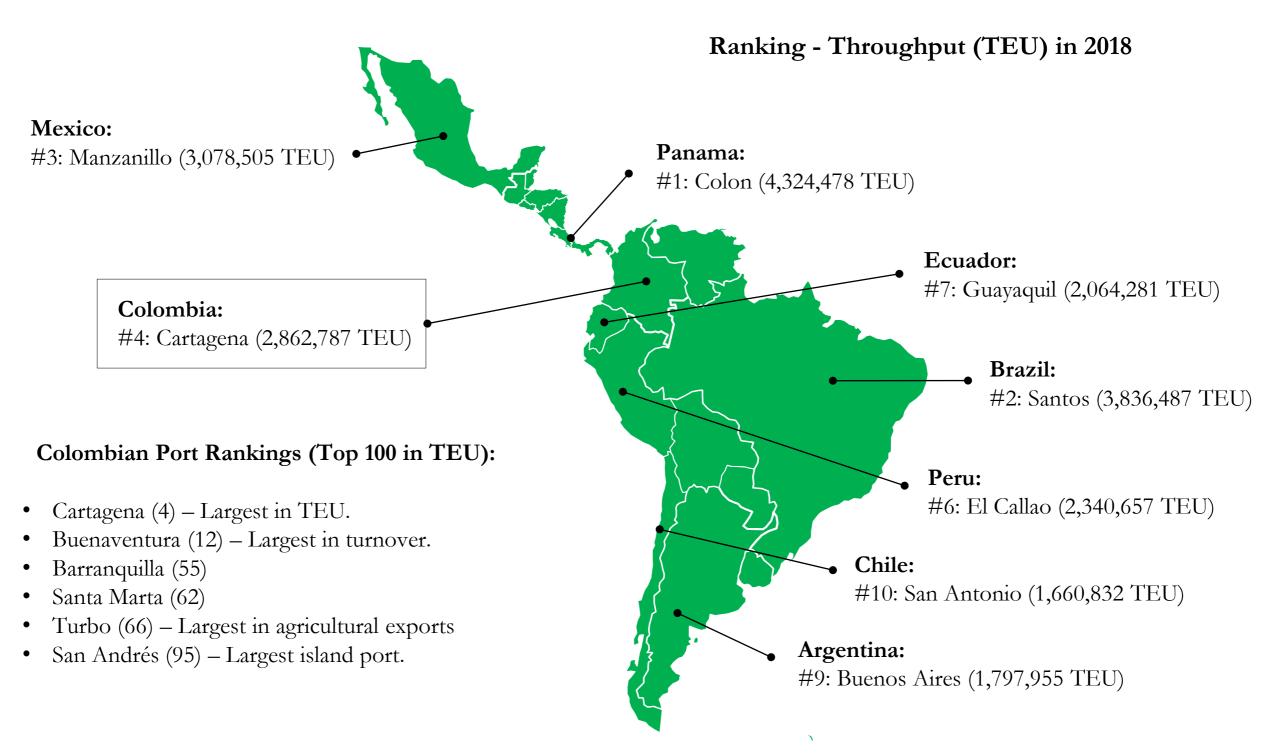


Pg. 20 Source: UNCTAD





Port Activity in Latin America (2018)



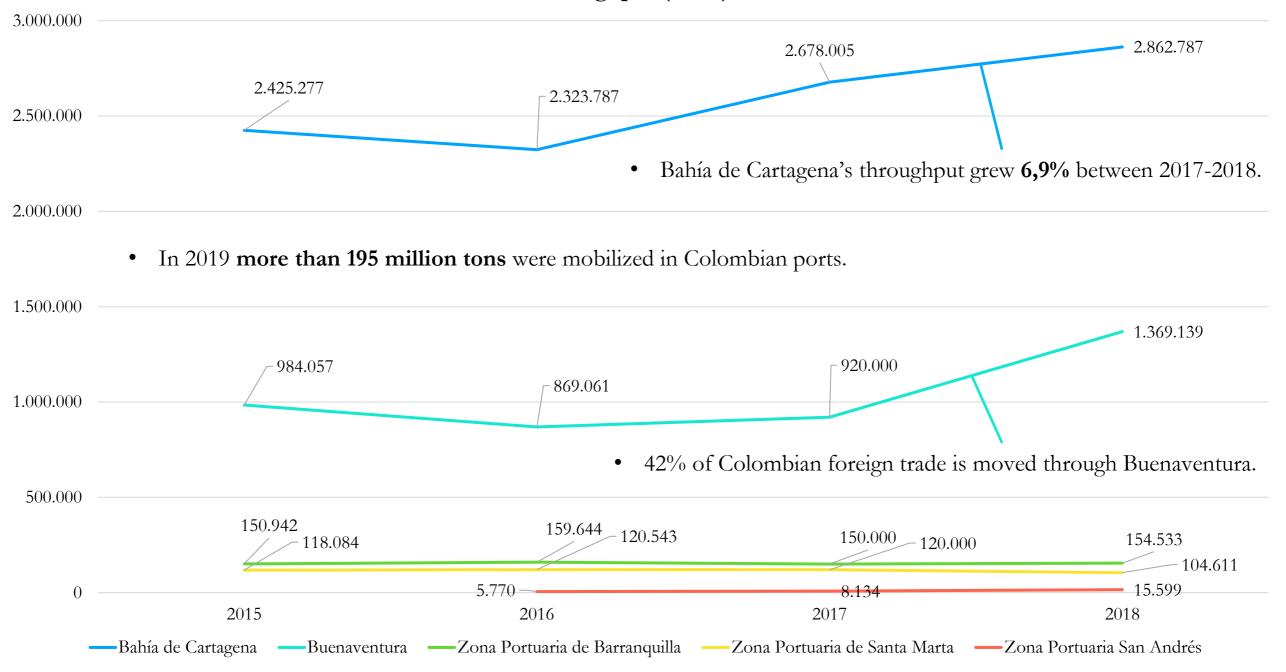
Pg. 21 Source: UNCTAD



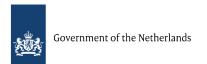


Port Activity in Colombia (2015-2018)

Colombian Port Throughput (TEU) Between 2015-2018

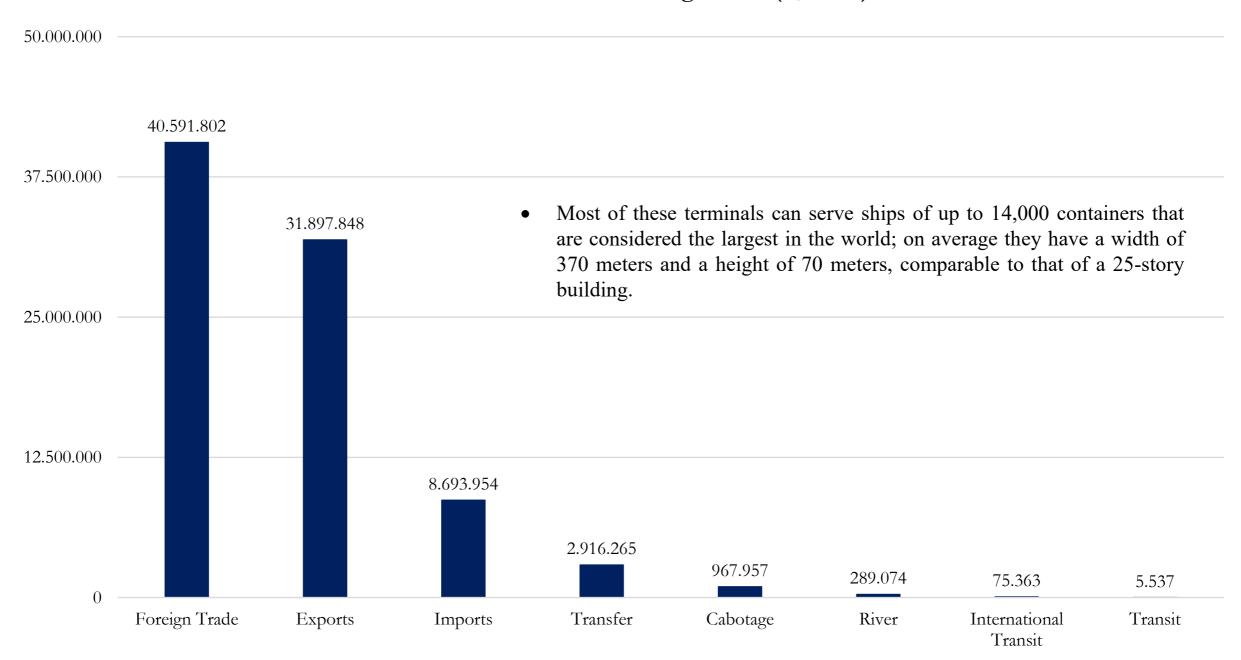






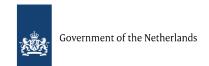
Colombian Ports

Metric Tons Mobilized Through Ports (Q1 2020)



Pg. 23 Source: AAPA







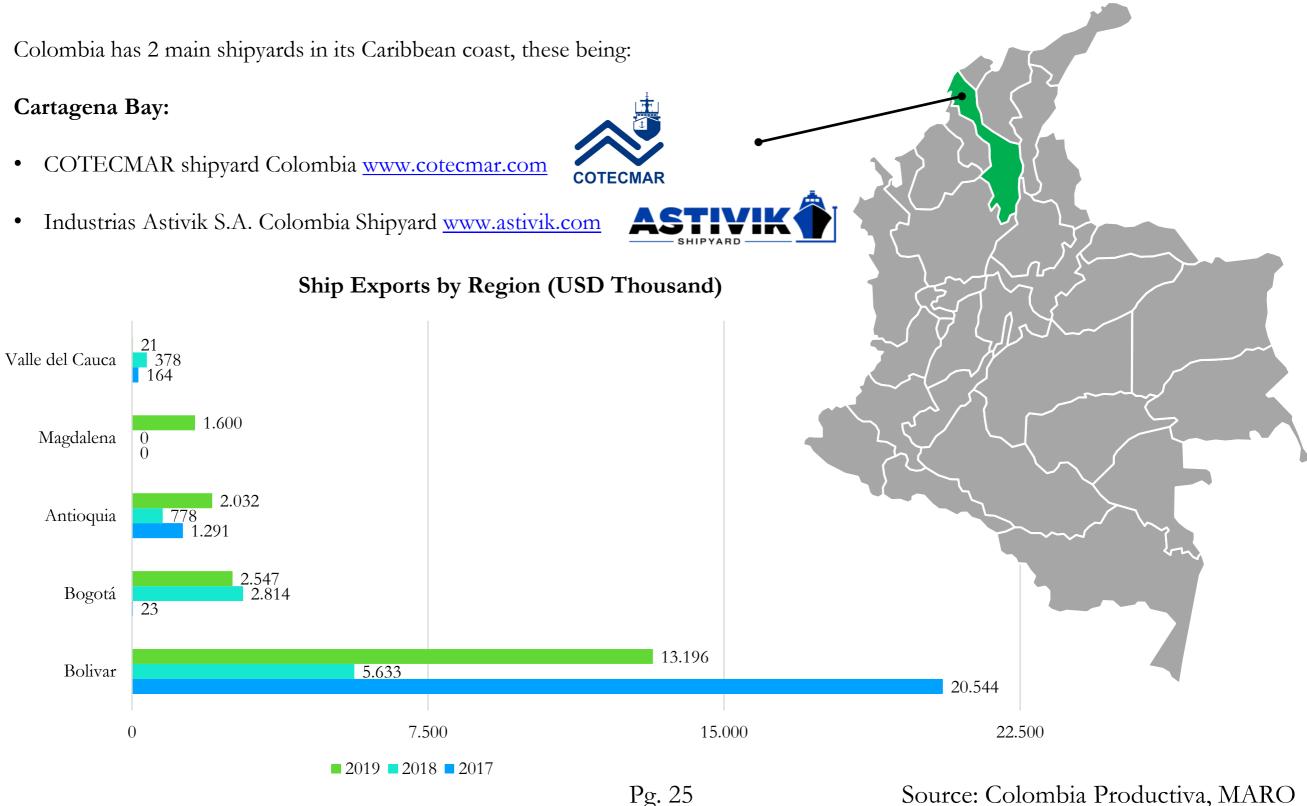
- **USD** +\$75 million in exports between 2011-2019.
- **USD \$8,3 million** in 2018 alone.
- Average **9% growth** in past few years.
- There are **33 shipyards** that generate about 6,000 direct and 4,000 indirect jobs, and **17 naval workshops**.
- 5 of these shipyards are able to **meet the international standards** required today.



- More than 100 ships were built in Colombian shipyards between 2015-2019, and were verified by The Maritime General Directorate (Dimar).
- Dimar carried out **102 inspections of shipyards** and **47 inspections of naval** repair shops between 2017-2019.













- Cotecmar (Corporation of Science and Technology for the Development of the Maritime and River Naval Industry) is a Colombia state-owned shipbuilder, supervised by the Colombian Ministry of National Defense. In 2019, it attended **72 repair and maintenance projects**, 18 in Mamonal (25%) and 54 in Bocagrande (75%).
- 63 projects were attended by Cotecmar in dams (88%), 5 in docks (7%), and 3 in external docks (4%).
- 74% of the vessels served by Cotecmar, that is 53 projects, were of repurchase. The remaining 26%, that is 19 projects, were from new clients.
- 31 of Cotecmar's projects corresponded to exports (43%), and 41 projects (57%) corresponded to national sales.
- Export destinations were led by Venezuela with 37%, followed by Panama with 20%, Germany with 18% and the **Netherlands with 10%** (Dutch Antilles not included).
- Cotecmar's latest ship for Honduras, "Gracias a Dios" was built in 11 months by 2.500 professionals. The ship can transport 246 tons of cargo, and can travel 40 days, nonstop.
- In 2019, Cotecmar showed a 30% growth in operational income.

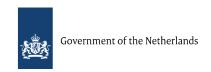






Cotecmar's new hydrographic research vessel, to be built in Colombia in collaboration with DAMEN.





Other Colombian ship builders and ship repairers include:









Inser S.A.S.
Cartagena
www.insersas.com

INSM S.A.S.

Barranquilla

www.ingnavalsenalmaritima.com

Mompresa
Cartagena / Bogotá
www.ingnavalsenalmaritima.com

Astilleros Uniban Medellín www.uniban.com







DMARS S.A.S. Delta Marine River Service
Cartagena

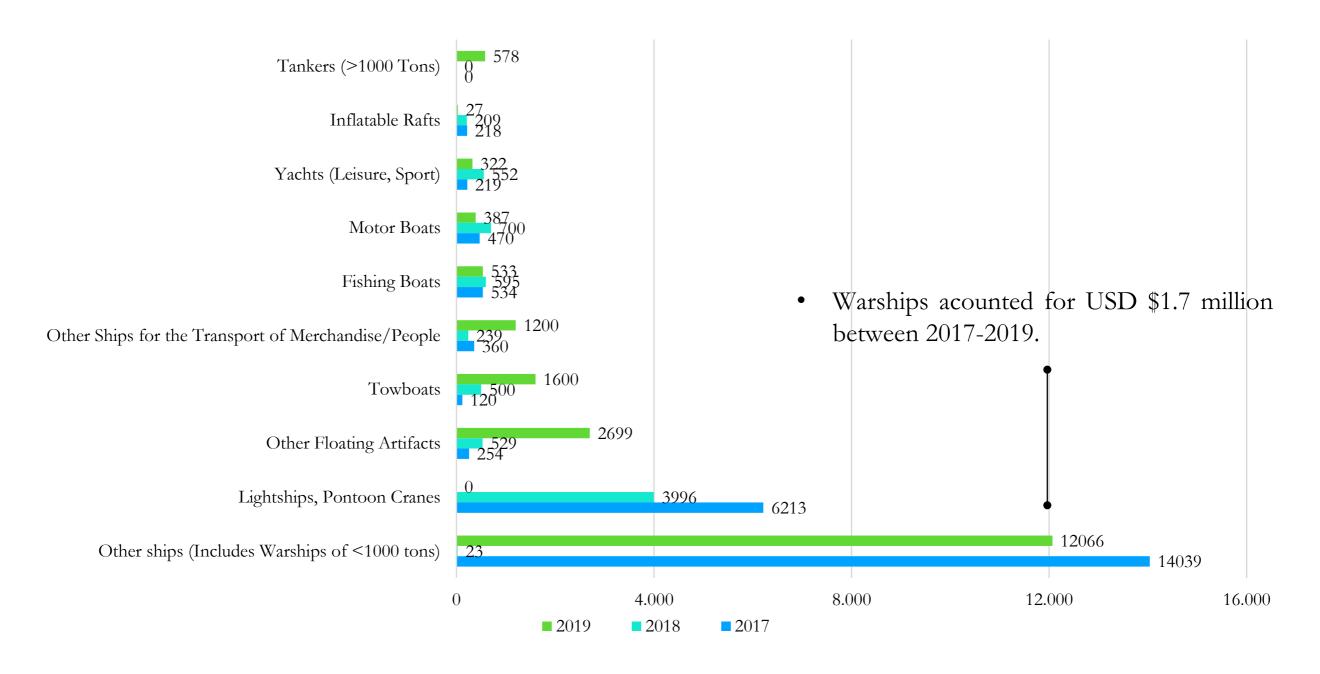
www.dmars.com.co

Ferroalquimar
Cartagena
www.ferroalquimar.com

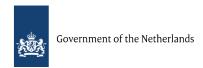
Corena Ingeniería
Cartagena / Buenaventura
www.corenaingenieria.com



Ship Exports by Vessel Type (USD Thousand)

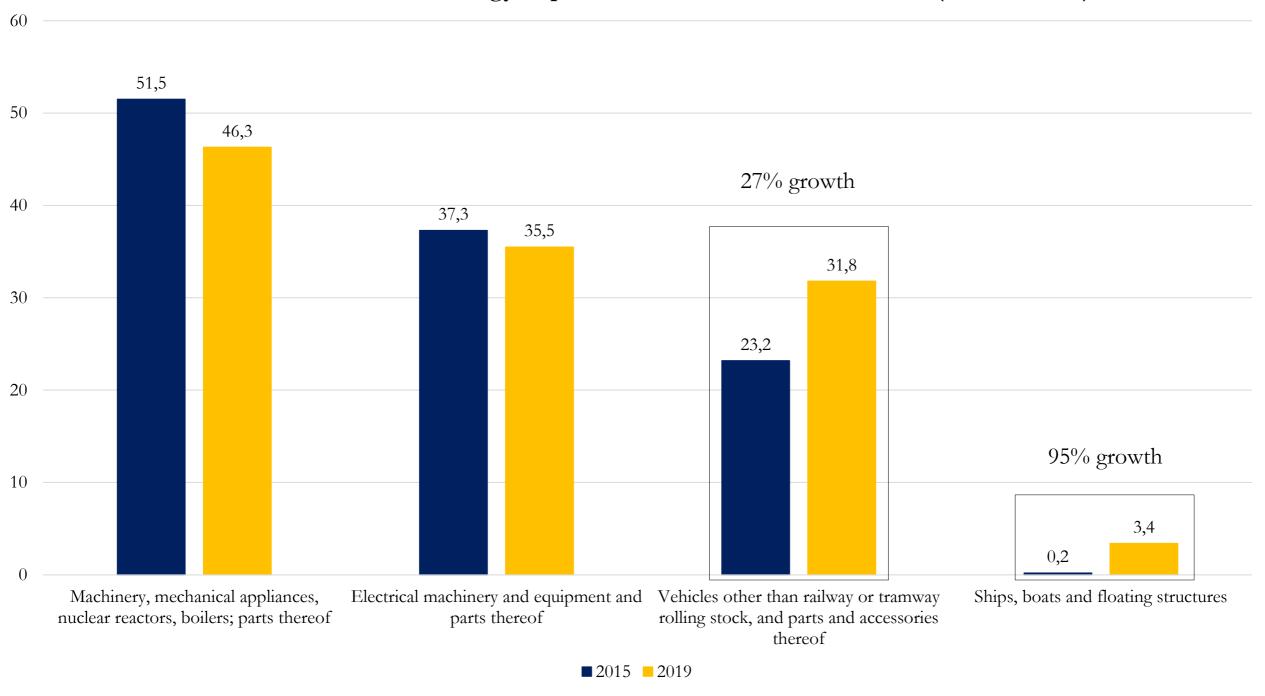






The Colombian Maritime Industry - 2019 Imports

Colombian Maritime Technology Imports from the Netherlands 2015-2019 (USD Millions)



Pg. 30 Source: Trade Map





Colombian Maritime Legislation

Decree 590 of 2018:

The Productive Transformation Program (PTP) is intended to reduce the **tariff to 0% for 395 subheadings** that Colombia does not produce and that are necessary to manufacture and repair vessels – the industry can save up to USD \$116 million a year.



PTP analysis indicates that building a vessel can **generate up to USD \$1.66** million in these **productive chains**, since such construction requires pieces grouped into 1,563 systems in the steel, propulsion, electrical, monitoring and surveillance sectors, auxiliary systems of ships, non-slip, doors, windows, glass, kitchens, metalwork, paintings, profiles and masts.

Resolution 1425 of 2018:

Establishes the internal procedure that the Ministry of Commerce, Industry and Tourism must observe to process the applications for the authorization of the program for the promotion of the shipyard industry (**Proastilleros**) and regulation of the methodology to assign the unique numerical coding (CIIU) to the goods included in the tariff subheadings established in Decree 1074 of 2015.





Decree 590 of 2018



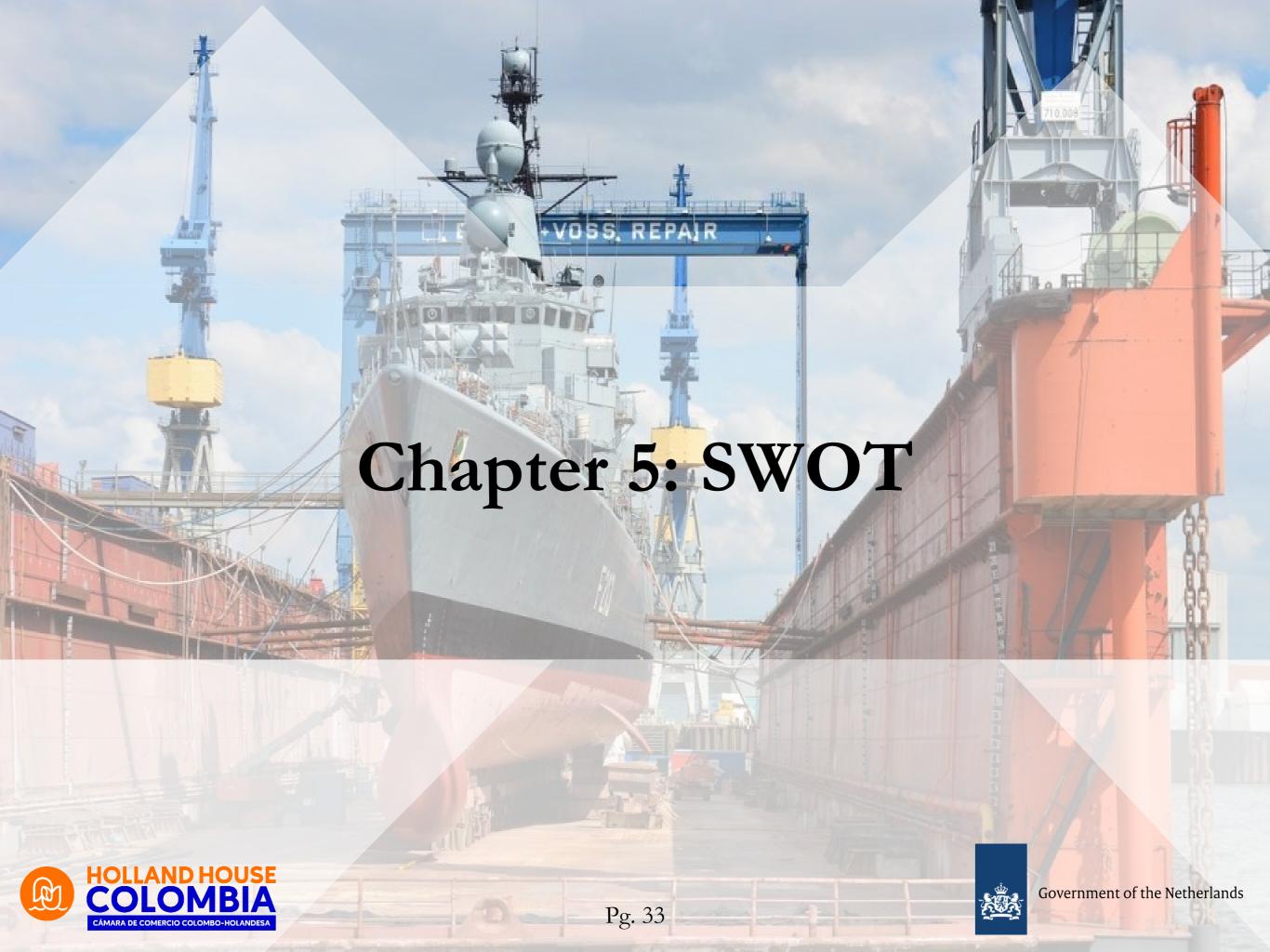
All 395 product subheadings exempt from custom duties are available in **Article 2.2.1.12.1.3** of the <u>Decree</u>.

- Subheadings must NOT have a national production record, valid on the date of shipment of the merchandise (date of issuance of the transport document).
- For merchandise from a Free Zone, the date of presentation and acceptance of the import declaration will be taken into account.

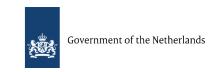


www.colombiaproductiva.com

Pg. 32 Source: Decree 590 of 2018







Market Insights - SWOT

Strengths:

The subsectors with the greatest potential in Colombia are shipbuilding, offshore, dredging and the supply of maritime spare parts and equipment.

Colombia has **built and exported top-quality ships** to Guatemala and Honduras.

By 2024, Colombia is projected to become an important ship repair center for the United States and the Caribbean.

Weaknesses:

Colombia still has room to improve in relation to providing ships and vessels for the **fisheries** and water sports subsectors.

Many systems and components for the maritime industry are imported since they are not manufactured locally.

One of the few countries in the region with multiple rivers, but with **poor inland transportation**, which greatly increases trade costs.

Opportunities:

Colombia's maritime industry expects to reach a turnover of **USD \$1.5** billion by 2027, with exports of **USD \$500** million.

Currently, there are 13 port development projects throughout the Caribbean and Pacific coasts.

There are also various offshore projects in the Caribbean coast, all led by Ecopetrol.

Decree 590 of 2018 has reduced the tariff to 0% for 395 subheadings.

Threats:

Due to the delay in the
Buenaventura Port
expansion project (dredging
+ maintenance), countries
like **Ecuador** and **Peru**have taken over some of the
cargo destined for the port.

Continuous growth of other Latin American shipyards such as Panama's Astillero Nacional or Peru's SIMA Peru, which attract a significant amount of business.

Summed to few available resources to invest, **corruption** greatly affects the Colombian shipbuilding industry.

Pg. 34 Source: Interviews







Data, Software, Automation, Robotics, Connectivity

The following information determines specific opportunities for Dutch, maritime products in Colombia. All of the listed companies are part of the Netherlands Maritime Technology Company Guide. More companies available at: www.maritimetechnology.nl

- 1. Big Data Analytics / Software
- 2. Automation Systems
- 3. Sensors
- 4. Navigation / Operations Systems
- 5. Ship Connectivity / Communications
- 6. Robotics







Propulsion, Engines, Motors, Ballast, Solar Solutions

The following information determines specific opportunities for Dutch, maritime products in Colombia. All of the listed companies are part of the Netherlands Maritime Technology Company Guide. More companies available at: www.maritimetechnology.nl

OPPORTUNITIES

- 1. Propulsion, Nozzle & Rudder Systems
- 2. Motors
- 3. Maritime Solar Solutions
- 4. Ship Engines
- 5. Ballast Systems













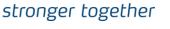










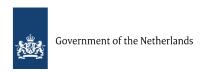












Water & Fuel, Exhaust, Heat, Pump, Cooling

The following information determines specific opportunities for Dutch, maritime products in Colombia. All of the listed companies are part of the Netherlands Maritime Technology Company Guide. More companies available at: www.maritimetechnology.nl

- 1. Water & Fuel Solutions
- 2. Exhaust Gas Recirculation / Cleaning
- 3. Pump & Cooling Water Systems
- 4. Heat Exchange & Recovery







Sealing, Scrubbers, Winches, Paint, Panels

The following information determines specific opportunities for Dutch, maritime products in Colombia. All of the listed companies are part of the Netherlands Maritime Technology Company Guide. More companies available at: www.maritimetechnology.nl

4

OPPORTUNITIES

- 1. Sealing & Polymer
- 2. Sulphur Scrubbing Systems
- 3. Winches / Mooring Equipment
- 4. Hull Corrosion Protection & Paint / Adhesives
- 5. Panels

POTENTIAL COMPANIES

ERIKS O LAGERSMIT























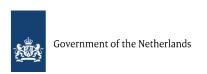












Machinery, Deck Equipment, Dredgers, Other Products

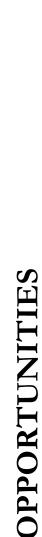
The following information determines specific opportunities for Dutch, maritime products in Colombia. All of the listed companies are part of the Netherlands Maritime Technology Company Guide. More companies available at: www.maritimetechnology.nl

- 1. Deck Equipment
- 2. Construction Equipment / Machinery
- 3. Cranes / Lifting / Cables
- 4. Dredging

OPPORTUNITIES

- 5. Semi-finished Products
- 6. Offshore Solutions









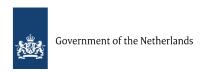
Electrical & Mechanical Parts, Spare Parts

The following information determines specific opportunities for Dutch, maritime products in Colombia. All of the listed companies are part of the Netherlands Maritime Technology Company Guide. More companies available at: www.maritimetechnology.nl

- 1. Separators
- 2. Hydraulic Systems
- 3. Gas Detection Systems
- 4. Gear Box Shifts
- 5. Compressors







Electrical & Mechanical Parts, Spare Parts

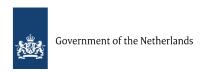
The following information determines specific opportunities for Dutch, maritime products in Colombia. All of the listed companies are part of the Netherlands Maritime Technology Company Guide. More companies available at: www.maritimetechnology.nl

- 1. Electrical Systems
- 2. Plates/ Foils / Round Bars / Tubes
- 3. Power Supply & Chargers
- 4. Generators
- 5. Pistons / Bearings / Cylinder Heads
- 6. Valves









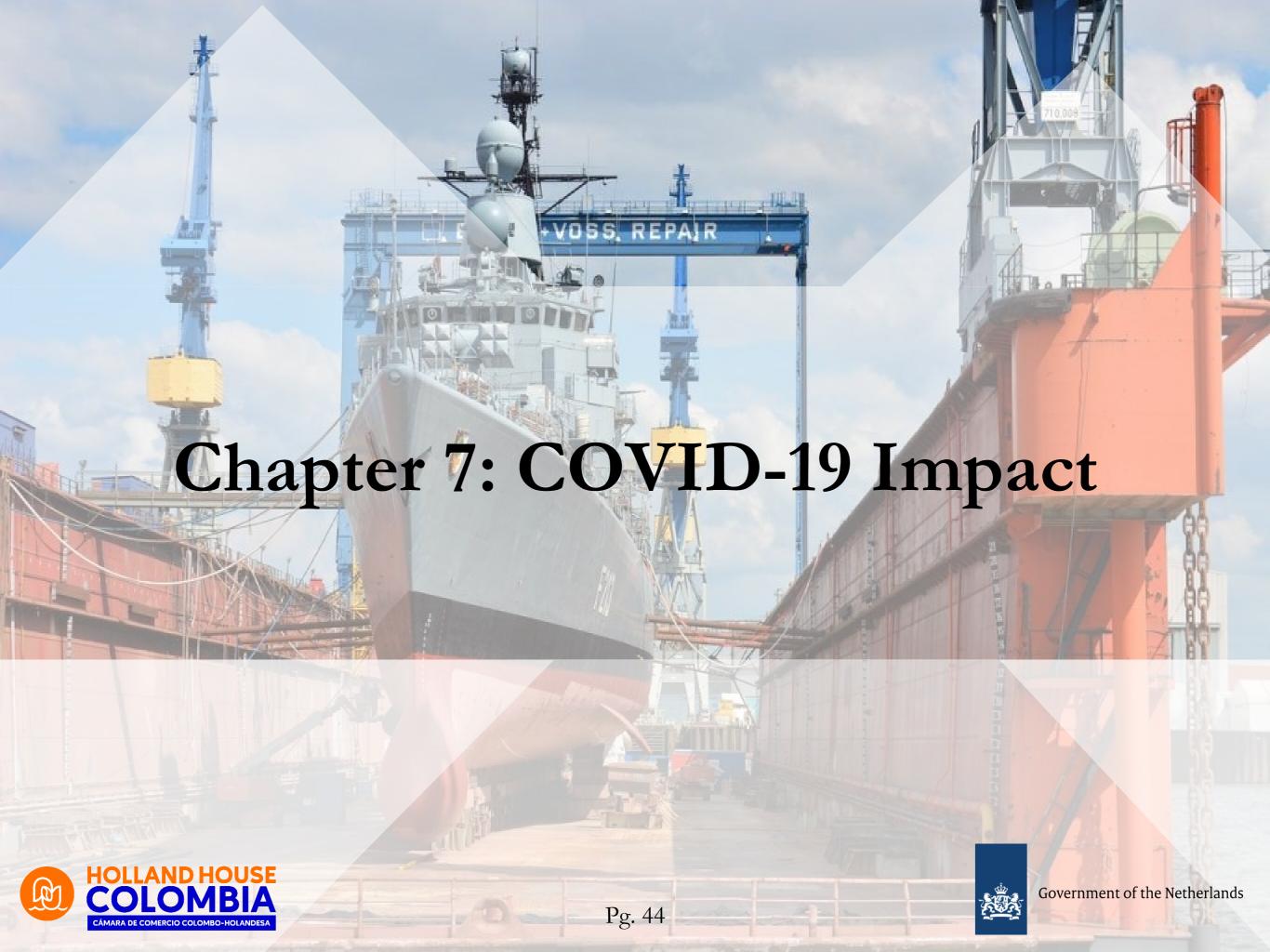
Electrical & Mechanical Parts, Spare Parts

The following information determines specific opportunities for Dutch, maritime products in Colombia. All of the listed companies are part of the Netherlands Maritime Technology Company Guide. More companies available at:

<u>www.maritimetechnology.nl</u>

- 1. Filters / Air Coolers / Fans
- 2. Converters
- 3. Boilers
- 4. Control Units & Stations
- 5. Oil Discharge





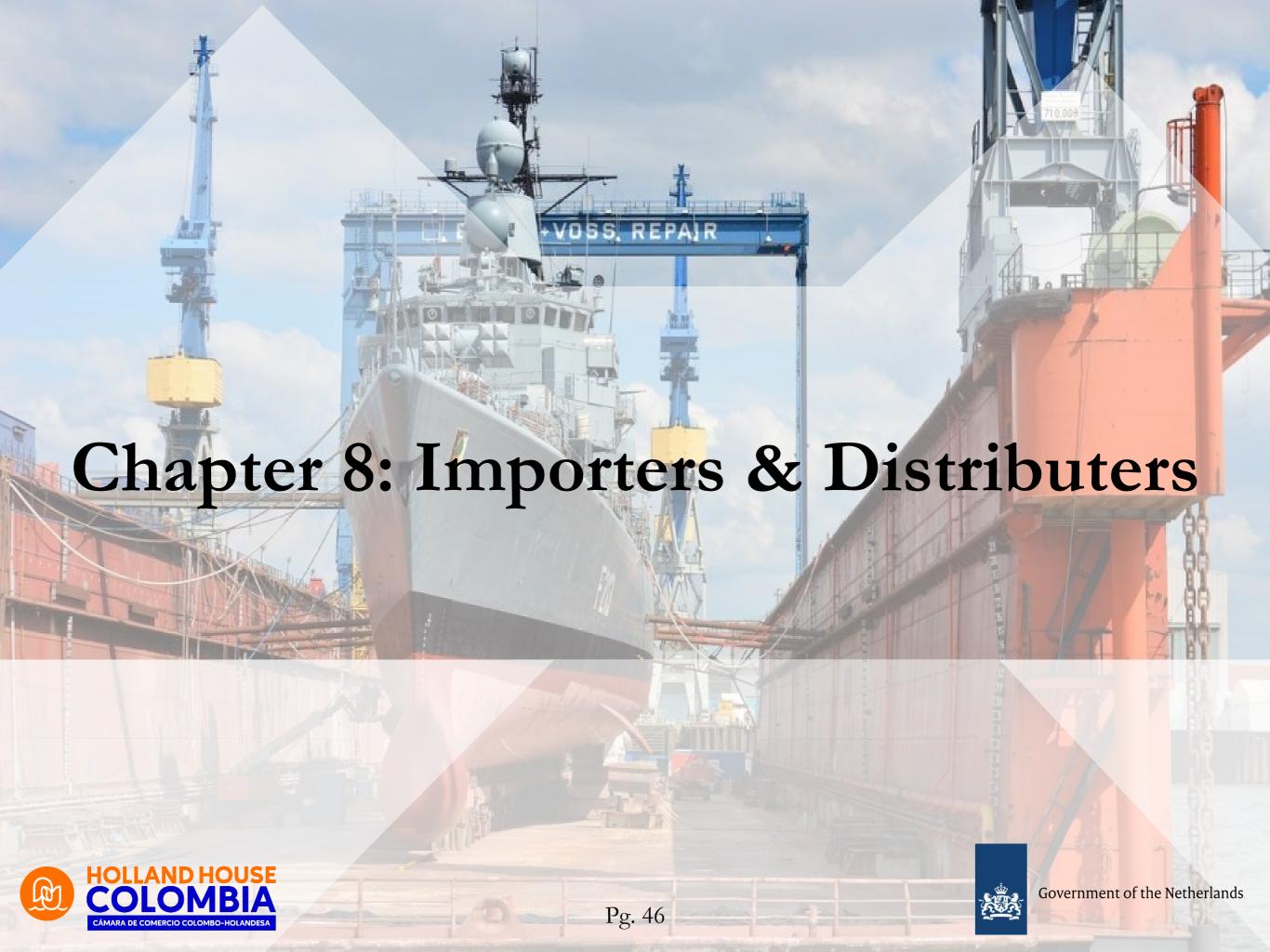


Will There be an Impact?

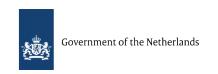
- Although the COVID-19 pandemic has greatly affected business in countries around the world, Colombia is still **moving forward** with its strategic plans for the marine industry throughout the country.
- Colombia sees local shipbuilding, port development, among other strategic activities, as key boosters for national subsectors related to the industry such as metalworking, etc. that generate hundreds of jobs.

The following are some of the positive headlines during the pandemic:

- According to Marta Lucía Ramírez, Vice President of Colombia, the national government has defined 10 strategic areas for the benefit of 47 coastal municipalities (both in the Caribbean and Pacific coasts), among which ship building; the improvement of ports, piers and nautical marinas; support for seafarers; flagging of ships; offshore development; and marine research stand out.
- Cotecmar began construction of the largest and most technologically equipped ship manufactured in Colombia under the license of DAMEN. The scientific research ship will be built for Colombia's Maritime General Direction, Dimar. The new scientific research vessel will be equipped with a dynamic positioning system, with hydrology and geophysics, geology, wet and dry laboratories.







Importers & Distributors









Eduardoño
Cartagena / Buenaventura / Bogotá
www.eduardono.com

Astilleros Unidos S.A.

Barranquilla

www.ausa.com

Polmarine
Bogotá
www.polmarine.com.co

El Proveedor Naval
Barranquilla
www.proveedornaval.com









Lalizas
Cartagena
www.lalizas.com.co

LJProp Center

Cartagena / Montería / Medellín

www.ljpropcenter.com

Transmidiesel

Medellín

www.transmidiesel.com

Ride Colombia

Barranquilla

www.ridecolombia.com





Helpful Tips

- Contact the Embassy of the Kingdom of the Netherlands in Colombia and the Dutch-Colombian Chamber of Commerce Holland House to clarify any doubt you have on the aforementioned information.
- Contact the Cartagena Chamber of Commerce as they have specific clusters for the maritime industry and are the main private sector organization to get into contact with the most important companies from the sector.
- Contact importers and distributors in Colombia, as they are the main point of entry for your products in Colombia. Through them you can also expand your business and sales networks throughout the country and reach new customers.
- Contact Colombia Productiva to learn more about Decree 590 of 2018 and all of the tariff exemption benefits it encompasses.
- Contact Dutch maritime companies currently working in Colombia, to learn more about the current business environment. DAMEN would be a great point of reference, as they are currently assisting Cotecmar in manufacturing a ship for the Colombian navy and could introduce some of its Dutch providers/colleagues to Colombian potential clients.
- Participate in Colombian and Latin American events on the Maritime Industry, specifically on topics related to shipbuilding and repair. COLOMBIAMAR (September 1-3, 2021) is a recommended event. This event was created to promote the development of the naval, maritime and river industries and has seen a 166% growth in sales in the past 5 years.
- EXPOMARITIMA (September 21 & 25, 2020), organized by World Trade Center Cartagena for the maritime industry clusters of Cartagena and Manizales, will also be conducted virtually this year.

For more information, please contact:

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